AND DREAM OF **A BETTER FUTURE**

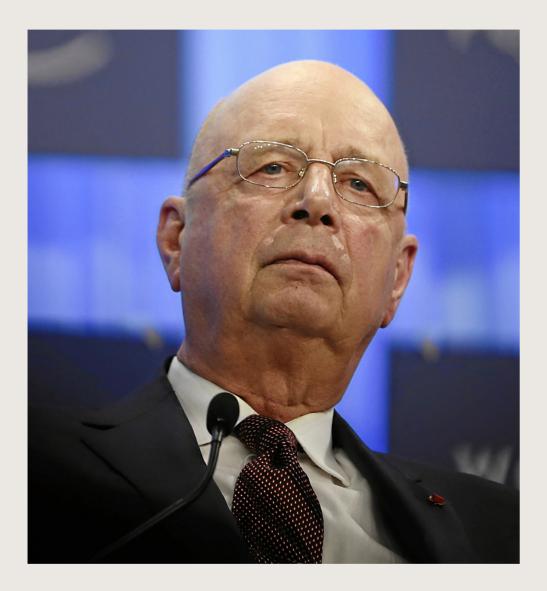
5 YEARS OF ENABLING GREEK YOUTH TO TRAILBLAZE THE NEW SKILLS ECONOMY

REGENERATION

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PROFESSOR KLAUS SCHWAB Founder & Executive Chairman, World Economic Forum

"

ReGeneration's success is a testament to the power of youth in action. It is with this vision that the World Economic Forum launched the Global Shapers Community in 2011, empowering young leaders to lead the change in their communities and improve the state of the world, starting from home.

Today, we join the Global Shapers Athens Hub, ReGeneration, its partners and thousands of beneficiaries in celebrating five years of exponential impact and democratizing opportunity for young graduates in Greece. ReGeneration's remarkable achievements make it one of the most impactful Hub-led project across our almost 400 Global Shapers Community Hubs globally and one of the distinctive success stories of the Community. ReGeneration's efforts to bridge the various gaps between recent graduates and the job market constitute a novel approach to promoting much-needed sustainable development in Greece and securing a better future for both the country and its youth.

Preface



PANAGIOTIS MADAMOPOULOS-MORARIS Co-FOUNDER & MOTIVATOR IN CHIEF

"

Five years ago - and with a healthy dose of delusional optimism - we founded ReGeneration with a vision to not only transform the lives of young graduates but to permanently change the trajectory of modern day Greece by democratizing access to opportunity, creating agents of change from within and infusing the oxygen of possibility to a country on the verge of entrepreneurial extinction. The decision to build ReGeneration as a non-profit was highly intentional. Our focus has always been on creating lasting social value, rather than capturing a momentary profit. We are a program built by underdogs, with a platform designed to make self-made success stories possible by equipping the next generation of professionals to offer Greece a new narrative of resilience, diversity, and economic mobility. Fundamentally, we rise by lifting others.

Facing head on the major challenges of youth unemployment and underemployment, brain drain and a skills gap among

graduates, ReGeneration generates the **social capital**, and therefore the opportunities that young graduates are critically lacking. As a first-in-kind, cross-industry, multistakeholder education and employment ecosystem, ReGeneration spans both the supply and demand sides of junior talent development and recruiting. Our **education to employment pathways** serve to combat barriers to entry that continue to plague Greek graduate employment, from lack of work experience to lack of true diversity and meritocracy. In just a few short years, we've built an ecosystem of hundreds of hiring partners and provided our graduates with the skills and opportunities **to architect their own futures**. Yet, we have lofty aspirations and know our **job is far from done**.

Looking Ahead

Globalization 4.0 is at hand. Greece is at a critical inflection point, with global education and employment facing massive disruption and reinvention from technological and sociopolitical forces. Looking towards 2021, ReGeneration's initiatives are designed around a belief in strategic **ambidexterity** as a focal point to enable our beneficiaries to thrive in the Fourth Industrial Revolution (4IR) economy. This means putting in place the skills required to optimize and grow traditional sectors such as retail, supply chain, energy, agriculture, hospitality, and shipping, while also preparing Greece's graduate workforce for the growth of **new frontier** verticals that are becoming increasingly relevant to the Greek economy, such as artificial intelligence and machine learning, cloud computing, and cyber security. In doing so, we are growing ReGeneration Academy, while exploring options for **public partnerships** to drive the greatest impact down the line. As we look forward at how to maximize impact given this shifting landscape, ReGeneration is expanding its focus to three areas that we believe will allow us to drive trailblazing development opportunities for both our

beneficiaries and the country.

I) Future of Work

As the breakthrough technologies of the 4IR - such as virtual and augmented reality, guantum computing, and AIdriven data systems - come more forcefully into fruition, we see how Greece is no exception to these global trends. These changes are major opportunities to create growth, but also present significant risks, such as workforce automation and skills gap between current students and future roles. As skills become the new currency of this evolving labor market, Greece will need a flexible and adaptive system to skill, reskill, and up-skill students and young graduates in order to thrive in this fast evolving and nuanced environment. ReGeneration is prepared to meet this challenge head-on with a range of future-focused initiatives. The upcoming ReGeneration Lab for the Future of Work, for example, will enable knowledge transfer, partnerships, and localization drawing from Silicon Valley's best practices. Another initiative, where we have already seen impact, is the development of corporate partnerships in which we collaborate to develop and roll-out graduate up-skilling and recruitment programs.

II) Future of Learning

As the future of work is rapidly developing, learning is similarly morphing from something ending at graduation to a lifelong evolutionary process. As we prepare our beneficiaries for a world shaped by automation, we are striving to ensure that **young workers and students are not left behind**. To this effect, our initiatives are meticulously designed to **bridge the skills gap by transforming learning into doing**. ReGeneration brings together the **key elements of the most impactful last mile training programs** into a cohesive experience that integrates **blended and personalized vocational learning** across both hard and soft skills, with planned expansion to undergraduate programs though customized initiatives in mobile and massive online learning courses. Our programs provide ReGenerators not only with critical workplace skills, but also with the ability to apply those skills to the evolving roles they face in Greece's changing economy. In doing so, we put a particular emphasis on **egalitarianism in the workplace** by ensuring equal access for populations underserved due to their city of residence, gender, income, or disabilities. Towards that end, and pursuant to our vision, we're doubling down on geographical expansion and introducing our **flagship initiative on accessibility, diversity and inclusion** as we make ReGeneration fully accessible to graduates with disabilities across the country.

III) The Gig Economy

A new globalized workforce, driven by the rise of Web 3.0 and the evolution of learning into a lifelong process, is breaking the paradigms of established industries and revolutionizing traditional sectors worldwide. At ReGeneration, we believe that the gig economy presents an opportunity to address brain drain. For the past five years, we've worked directly with hiring partners that have a physical presence in Greece to facilitate the hiring of local talent equipped with the skills needed to thrive in Greece's evolving flagship industries. Looking to the future, we believe that by up- and re-skilling our beneficiaries to succeed in the gig economy, we will eventually give them the **option to** remain in Greece while being employed virtually by a host of growing multinational corporations. We also believe that retaining a dynamic workforce physically in Greece feeds the country's entrepreneurial ecosystem, with fresh talent available to fuel the success of new companies and startups. Furthermore, with a growing Greek diaspora, ReGeneration is uniquely positioned to create a support network of Hellenes abroad that can harness Greek intellectual capital

to make the most of the growing gig economy. For example, junior talent currently working abroad may be repatriated through gap year internship programs in Greece, along with supporting systems and incentives. Above all, our hope is that via **brain circulation** we will regenerate the country's spirit of exploration, entrepreneurship, and innovation.

Gratitude +

As we look towards what is next, on behalf of our entire ReGeneration family, I want to express my gratitude to our rock star team, beneficiaries, supporters, early adopters, hiring and corporate partners, alumni, affiliate non-profits, friends, and volunteers who have worked tirelessly to help us get to where we are today. ReGeneration would just have been a crazy business plan without your contributions and support.

To our followers old and new, if our mission speaks to you, know that no resources or ideas are redundant to us. It is at the core of ReGeneration's DNA to **build on every contribution from our communities**. Whether you are passionate about our cause, want to partner with us, apply to work with us, or simply have an idea to share — we especially love "crazy ideas" — please reach out at eureka2021@ regeneration.gr.

In five years of working tirelessly to bridge the gap between debate and action, we have set aside the assumptions we were handed and created a new narrative for the future of youth in the country. Now let's write the next chapter together — a story built on hope, resilience, and boundless possibilities for the future of Greece. We are all in this together_

A word from our supporters

IMPACT REPORT



NIKOS KOUMETTIS **GROUP PRESIDENT. EMEA** THE COCA-COLA COMPANY

ReGeneration is one of my favorite programs, not just occupying a special place in my heart but also being embraced wholeheartedly by the Coca-Cola family.

I am extremely proud to see that what has started as an idea during the most crucial and challenging time for Greece and its people, almost 5 years later has become the most holistic paid placement and personal and professional development program in Greece, supporting talented young graduates who decided to stay in our country in order to pursue their career.

If I could replace ReGeneration with just one word, this would be hope! Hope for the future of Greece.



CHRISTOS MEGALOU CEO **P**IRAEUS **B**ANK



in Greece.



GEORGE P. STAMAS **BOARD PRESIDENT** THE HELLENIC INITIATIVE

At the core of our mission is economic development and venture philanthropy.

Our aim is to create a better future for the people living in Greece who have been exposed to years of financial strain. Many young talented Greeks left the country in search of a better future, mimicking what our parents and grandparents did generations ago.

When everyone was discussing this problem, we decided to act. Fast forwarding to now, we couldn't be prouder for ReGeneration and the 1100 placements created in the 400 companies that have believed in the program.



STELIOS VASILAKIS. DIRECTOR OF PROGRAMS & STRATEGIC INITIATIVES STAVROS NIARCHOS FOUNDATION

ReGeneration offers its valuable expertise in the field of educational specialization and professional recruitment in Piraeus Bank "Project Future" program, an extremely important initiative supporting young people who are trying to enter into a highly competitive job market. ReGeneration is assuring that the "Project Future" program would meet its initial goal: connect highlyskilled young graduates with corporate executives' needs. The scheme offers young Greeks valuable professional experience, skills and business contacts, all of which will help them secure a job in the future.

Piraeus Bank is committed to running the Project twice every year, contributing in the effort to revert the "brain drain" and support the next generation of business professionals

The Stavros Niarchos Foundation is proud to support ReGeneration in helping young Greeks build their own better future. ReGeneration's approach to addressing youth unemployment in Greece and the country's recent brain drain is both resolutely optimistic and firmly grounded in realism, a combination necessary for any sustainable long-term solution.

Who we are__

Founded by the Global Shapers Athens Hub, an initiative of the World Economic Forum, ReGeneration is the largest paid placement, professional, and personal development program in Greece.

Partnering directly with employers and academic institutions, ReGeneration is democratizing opportunity by actively connecting its graduates to meaningful careers and re-engineering the mechanics between academic institutions and the labor market.

Born out of the World Economic Forum, the Global Shapers Community is a network of inspiring young people under the age of 30 working together to address local, regional and global challenges.

With more than 7,000 members, the Global Shapers Community spans 369 city-based hubs in 171 countries. The Athens hub is a diverse collective of young people who share common values, aspire to the entrepreneurial spirit and work together toward initiatives that will have a positive social impact both locally and globally.

Since ReGeneration was first conceived, the curators of Global Shapers Athens Hub are: Dionisia Avgerinopoulou (founding curator), Panagiotis Madamopoulos-Moraris, Stephania Panousi, Stathis Karkantonis, Ioanna Fotopoulou, Ioanna Theodorou Ioulia Despinoudi and Desy Karapchanska.

The key to these initiatives lies in unlocking the talent of the young generation - empowering them to make a difference.

Global Shapers Athens Hub

Our vision ____

Our vision is to democratize opportunity for Greek youth by catalyzing the up and re-skilling revolution in Greece, empowering the next generation of young professionals to thrive in the Globalization 4.0 era and dream of a better future.

Our mission ____



Boost youth employability by incubating opportunities for graduates and young professionals to thrive, regardless of background, gender, disability or social class



Fight youth unemployment and brain drain by serving as a cross-sector ecosystem for personal and professional development, vocational training and entry level jobs



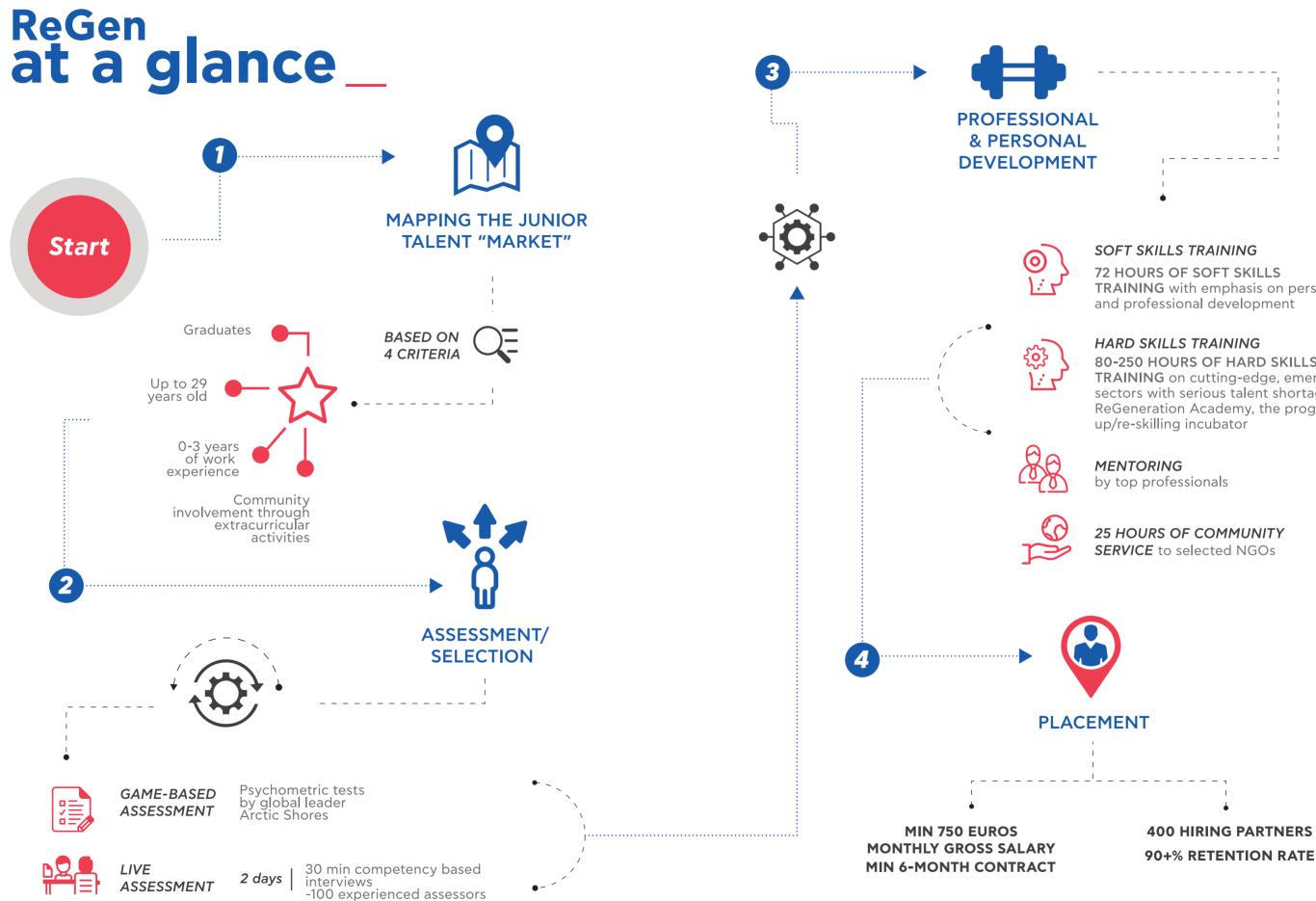
Bridge the skills gap by enabling multi-stakeholder innovation platforms and highly personalized learning opportunities across education to employment pathways



Drive Greece's digital workplace transformation by serving as a knowledge transfer center on the Future-of-Work and by leading impact-oriented initiatives among universities, companies, government entities, civil society and individuals.

IMPACT REPORT





TRAINING with emphasis on personal and professional development

80-250 HOURS OF HARD SKILLS **TRAINING** on cutting-edge, emerging sectors with serious talent shortage via ReGeneration Academy, the program's

90+% RETENTION RATE

To date*



Our impact **contract extension** beyond 6 months



8 national awards

(HR, Education, Sustainability)

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Selected by Deloitte USA and The Global Business Coalition for Education (the largest multistakeholder education and employment research institution) as a global case study on the Future of Work & the 4th Industrial Revolution

*up until AUGUST 2019







170.000hrs





of candidates hired through the program

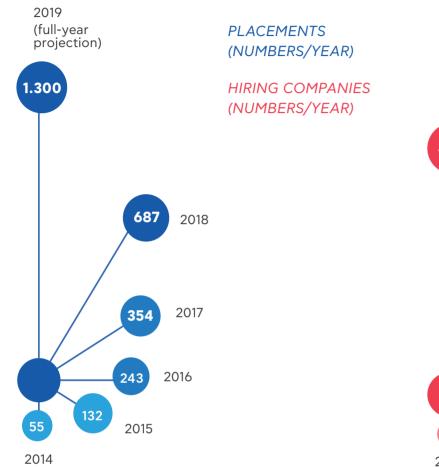


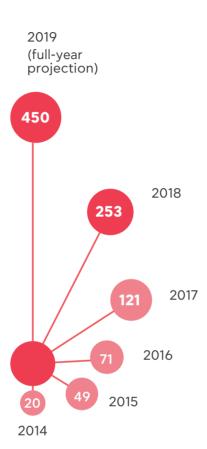


assessed through a gamebased psychometric test



5 YEARS OF CONTINUOUS GROWTH





CYCLES (2014-2016 VS 2017-2019)

2014-2016 4 cycles VS

*4 General cycles: (5th, 6th, 7th, 8th)

6 ReGen Academies: (Coding School, Digital Marketing, Data Science, Java@Thessaloniki, Hospitality, .NET), Project Future #1: 3 Academies (Digital Marketing, Java, Customer Experience) Project Future #2: 4 Academies (Digital Marketing, JavaScript, Data Science, Sales)

TEAM EXPANSION

2015-2017

outsourced team



2017 dedicated team 4 people

GEOGRAPHIC EXPANSION

2015-2017

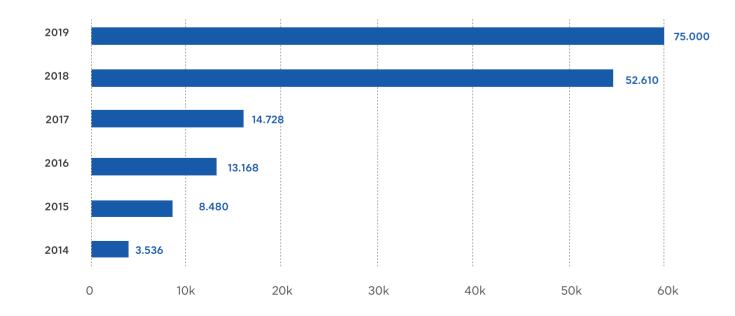


8 placements

VS

The growth of both candidate placements and participating companies is due largely to the launch of the first ever ReGeneration Academy on coding, specifically on Java, which has revitalized the employability of our applicants in Northern Greece.

TRAINING HOURS









Until end of 2019 dedicated team 10 people

Feb 2018-to date





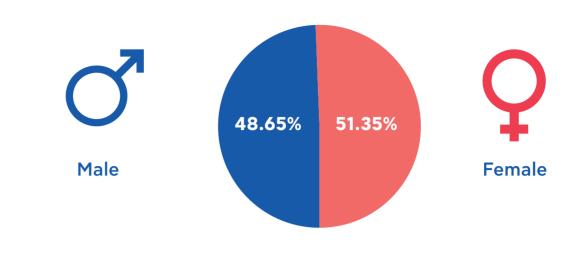
Project Future

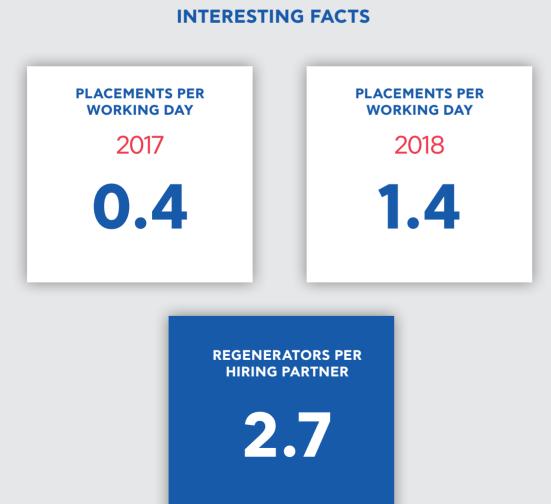
PROJECT FUTURE POWERED BY REGENERATION ACADEMY

The success of ReGeneration Academy has led to a partnership with Piraeus Bank, which leveraged ReGen's expertise and resources to co-design and co-launch Project Future, Piraeus Bank's hallmark CSR program focusing on youth.

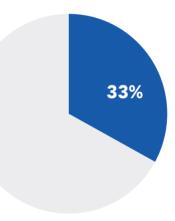
Project Future accepts two applicant pools per year, with 3-4 functional training programs per cycle. The first round dives deep into specialized trainings on Digital Marketing, Java and, for the first time, a training module on Customer Experience. The modules for the second round of Project Future include another class of Digital Marketing, Data Science, JavaScript and Sales.

REGEN X RAYED

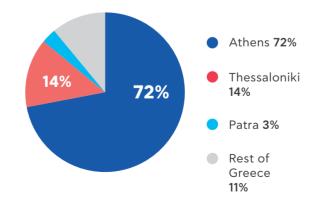




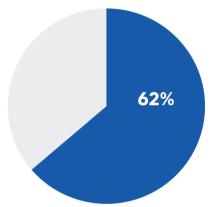
Hold a Master's degree



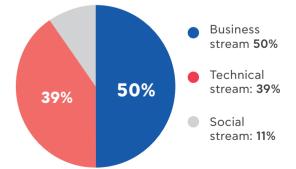
Geographical spread



25-29 years old

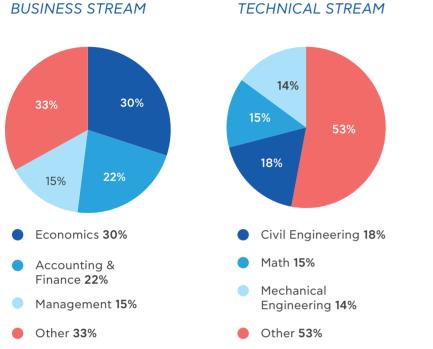


% of finalists per stream



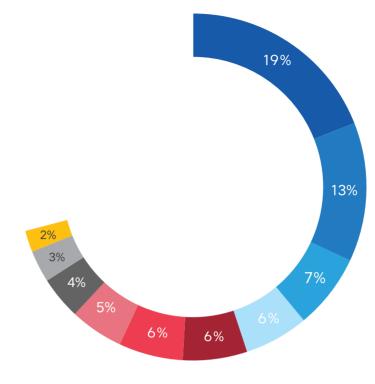
TOP 3 ACADEMIC FIELDS PER STREAM

HIRING COMPANIES PER **INDUSTRY**

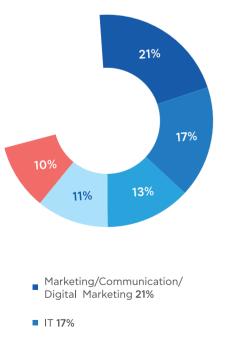


HUMANITIES STREAM 11% 35% 25% **29**% International & European Studies 35% Education 29% Social Sciences 25%

• Other 11%

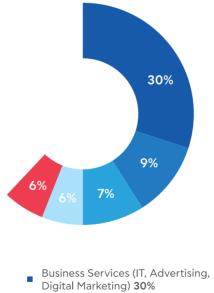


TOP 5 PLACEMENTS PER BACKGROUND



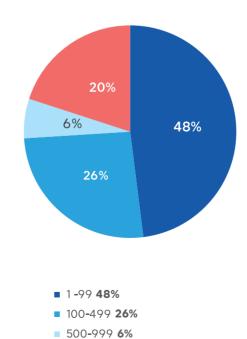
- Accounting & Finance 13%
- Sales/Customer Service 11%
- Management 10%

TOP 5 PLACEMENTS PER INDUSTRY



- Pharmaceuticals 9%
- Hospitality 7%
- Retail 6%
- Fast Moving Consumer Goods 6%

HIRING COMPANIES PER # OF EMPLOYEES

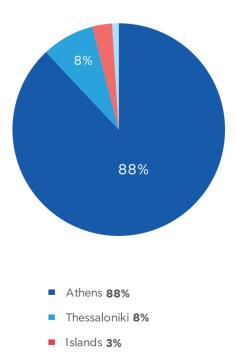


■ 1000+ **20**%

26

- IT **19%**
- Marketing & Media 13%
- Financial Services/Consulting 7%
- Hospitality & Tourism 6%
- Pharmaceuticals 6%
- Retail 6%
- Construction 5%
- Manufacturing 4%
- Telecom 3%
- Energy 2%

HIRING COMPANIES PER REGION



Rest of Greece 1%

SKILLS GAP

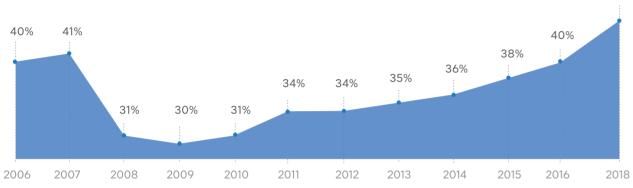
CHALLENGES VS SOLUTIONS



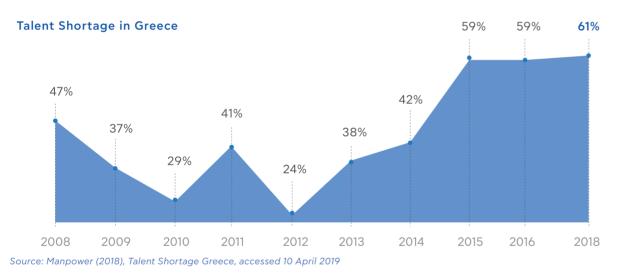
2018 TALENT SHORTAGE SURVEY

In recent years, the global talent shortage has reached new highs as conditions in the workplace have changed drastically and employers look for new skills to satisfy an increasingly diverse market. While this is a worldwide issue, in Greece the situation is particularly dire due to one of the worst economic crises in the country's history, resulting in one of the world's most dramatic talent shortages to date.

Global Talent Shortage



Source: Manpower (2018), Solving the Talent Shortage, p5, accessed 10 April 2019





Source: Deloitte (2018), Preparing Tomorrow's Workforce for the Fourth Industrial Revolution, p12, accessed 10 April 2019 Source: Endeavor Greece (2017), Greek Entrepreneurship in numbers, accessed 10 April 2019 Source: Endeavor Greece (2015), Creating Jobs for Youth in Greece, p35, accessed 10 April 2019

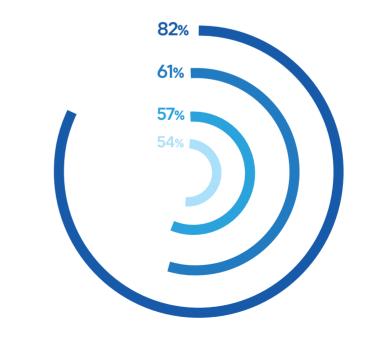
GREECE'S RANKING IN GLOBAL TALENT COMPETITIVENESS INDEX*

125 countries*

Source: Global Talent Competitiveness Index (2019), Greece

45%

APPLICANT CHARACTERISTICS THAT EMPLOYERS VALUE THE MOST



Source: Adecco (2018), Employability in Greece

IMPACT REPORT



86th

in attracting talent



82%

Work ethic

61%

Ability to work in a team

57%

Communication skills

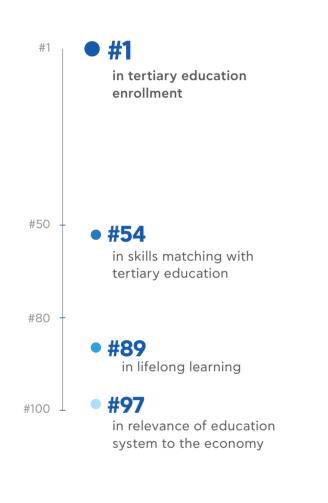
54%

Flexibility/ Adaptability

RELEVANCE OF GREEK EDUCATION SYSTEM TO THE ECONOMY

GREECE:

(*amongst 119 countries)



Source: Adecco (2017), The Skills Report, p10, accessed 10 April, 2019

φ

Greece is home to more than 20 Schools of Philology, Philosophy, History, Archaeology etc., known for their low labour market absorption and high unemployment among their graduates.



On the other hand, Greece only has 9 Schools of Maritime Studies and 13 Schools of Tourism, which are the top two industries in the country.



of Greek university graduates have a degree in sectors that **do not contribute to economic** growth.

Source: Endeavor (2017), Seeking a Closer Alignment Between Entrepreneurship, Education and Employment, accessed 10 April 2019 (in Greek)

DEVELOPING SECTORS OF GREEK ECONOMY



Tourism



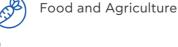
Energy



Information and Communication Technology

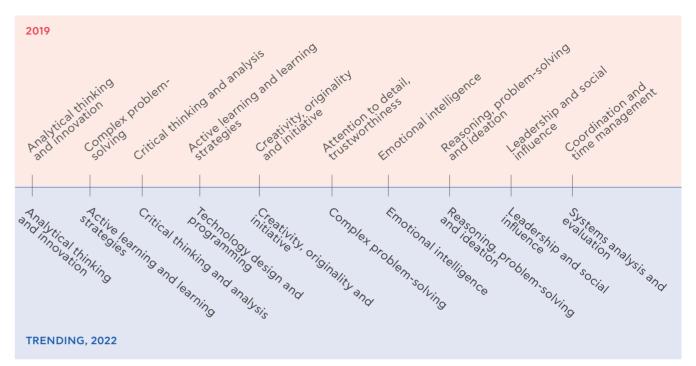






O Logistics

EVOLUTION OF SKILLS DEMAND



TOP SOFT & HARD SKILLS With the Fourth Industrial Revolution advancing, employers are demanding a greater mix of skills from employees. As technologies like automation and algorithms create new high-quality jobs and wipe out others, demand for hard skills routed in technical competency are only likely to keep increasing. However, despite the increased need for technical proficiency, 57% of senior leaders today say soft skills, such as creativity and collaboration, are even more crucial than hard skills in creating a dynamic modern workforce.

According to LinkedIn, the the most in-demand soft sl 2019:

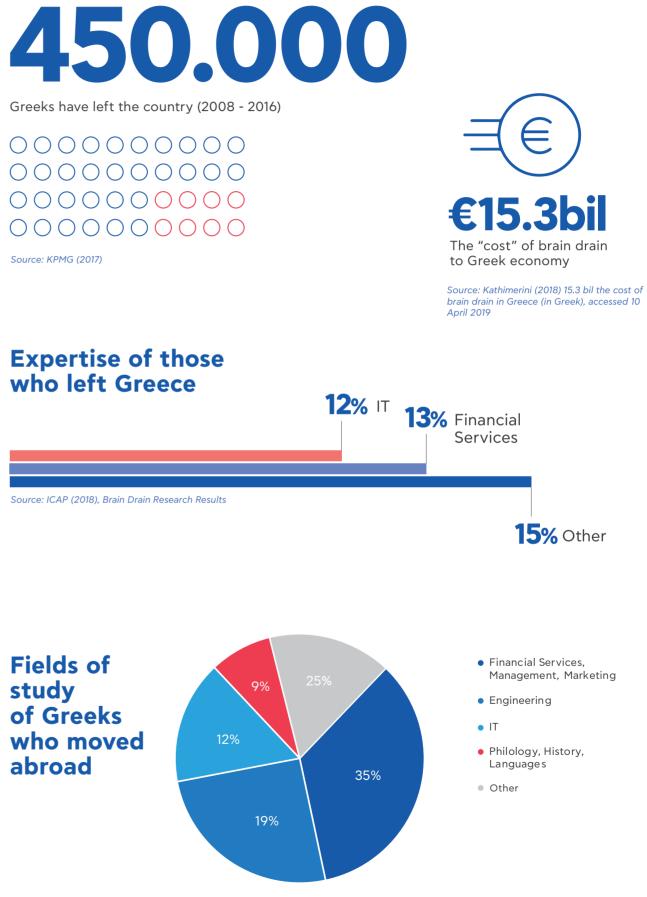


Source: World Economic Forum (2018), Future of Jobs

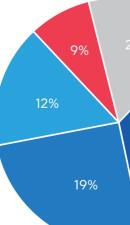
ese are skills of	The top hard skills companies need most in 2019 are:
	Hard Skills
ŢŢ.	Cloud Computing
\bigcirc	Artificial Intelligence
ናፈ	Analytical Reasoning
	People Management
Niji S	UX Design

BRAIN DRAIN

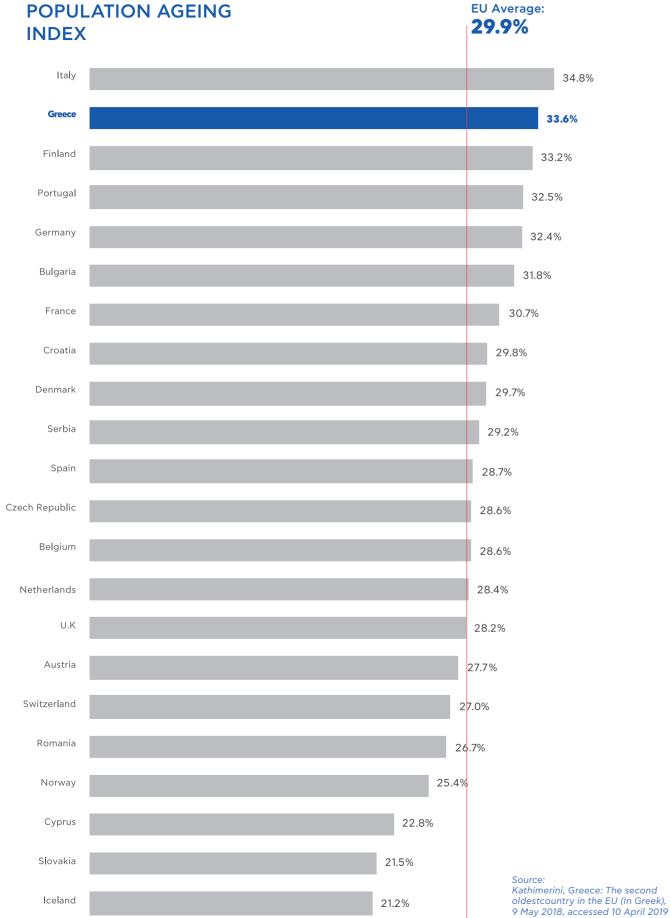
CHALLENGE #2



study of Greeks abroad

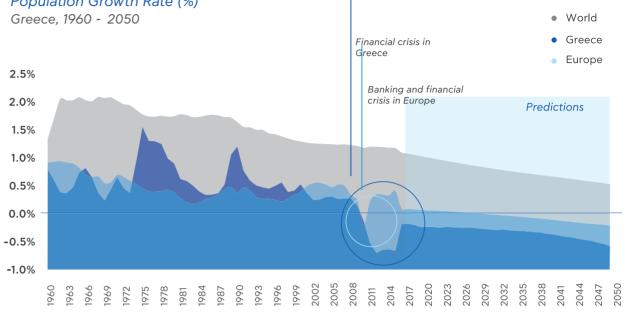


CHALLENGE #2



Low birth rate





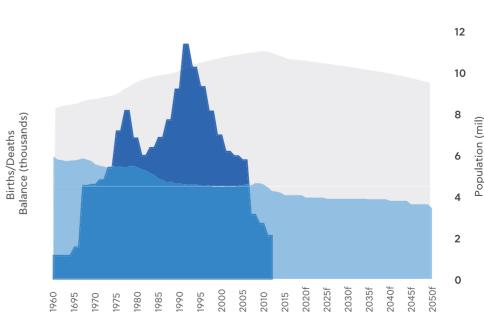
Source: PwC (2018), The impact of low birth rates on economic development (in Greek), accessed 10 April 2019



births during the crisis

couple

Migration, balance between births/deaths and population Greece, 1960 - 2050



Source: Kathimerini, Greece: The second

Source: PwC (2018), The impact of low birth rates on economic development (in Greek), accessed 10 April 2019



1.3 children per

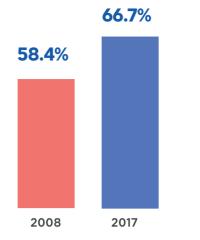


Decrease in Greek population

- Population (mil)
- Births/Deaths Balance (thousands)
- Migration (thousands)

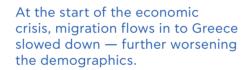
CHALLENGE #2

Half of young Greeks live with financial support from their parents



% of Greeks aged 18-34 that live with their parents

Source: Dianeosis (2019), Low fertility rates in Greece, demographic crisis and fostering family policies (In Greek), pp162-163, accessed 10 April 2019





48.2%

After the crisis, Greece's death rate officially eclipsed the birth rate. This negative balance means that eventually there will not be enough working adults to support the country's aging population.

% of Greeks 18-35 that

live with financial sup-

port from their parents

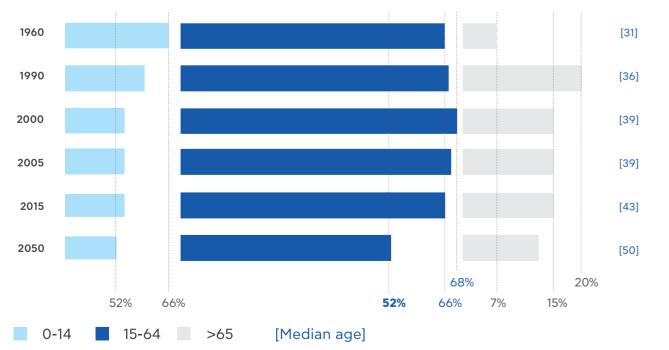
Source: Dianeosis (2017), Youth

accessed 10 April 2019

unemployment inn Greece (In Greek),

Population Growth Rate (%)

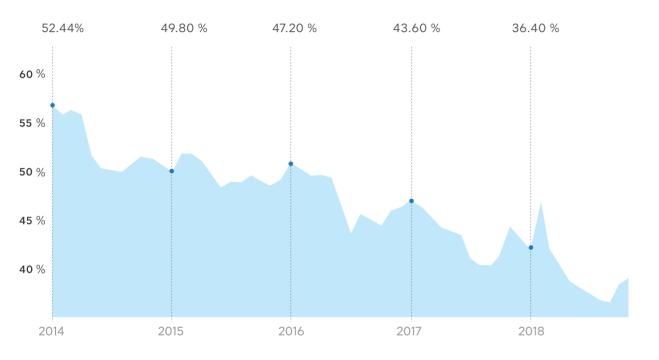
Greece, 1960-2050



Source: Eurostat (2019) World Bank (2019), accessed 10 April 2019 YOUTH MENT

UNEMPLOY-

YOUTH UNEMPLOYMENT



Source: Eurostat, Trading Economics (2019), Greece, Youth Unemployment Rate, accessed 10 April 2019

FULL-TIME VS PART TIME EMPLOYMENT

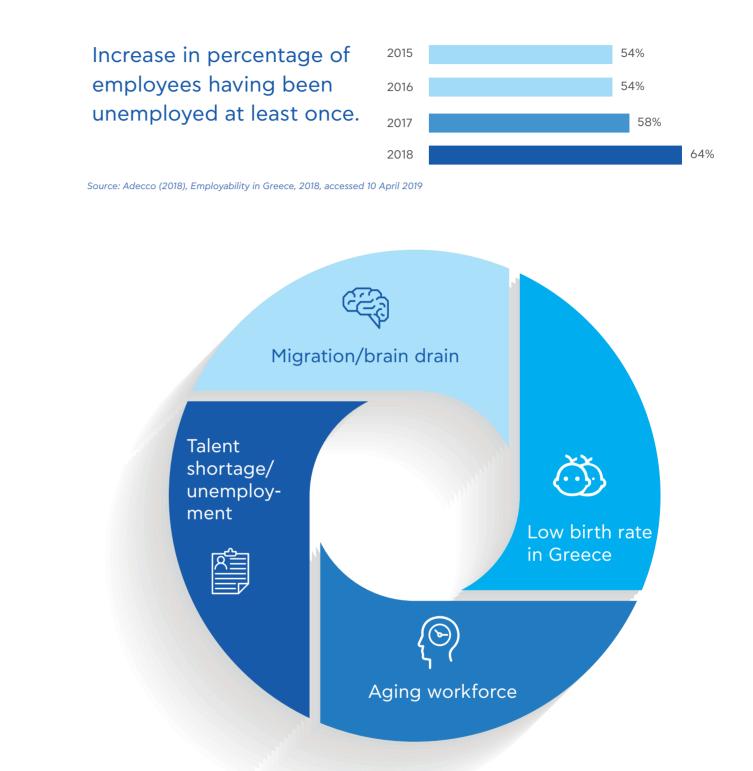




Unemployed







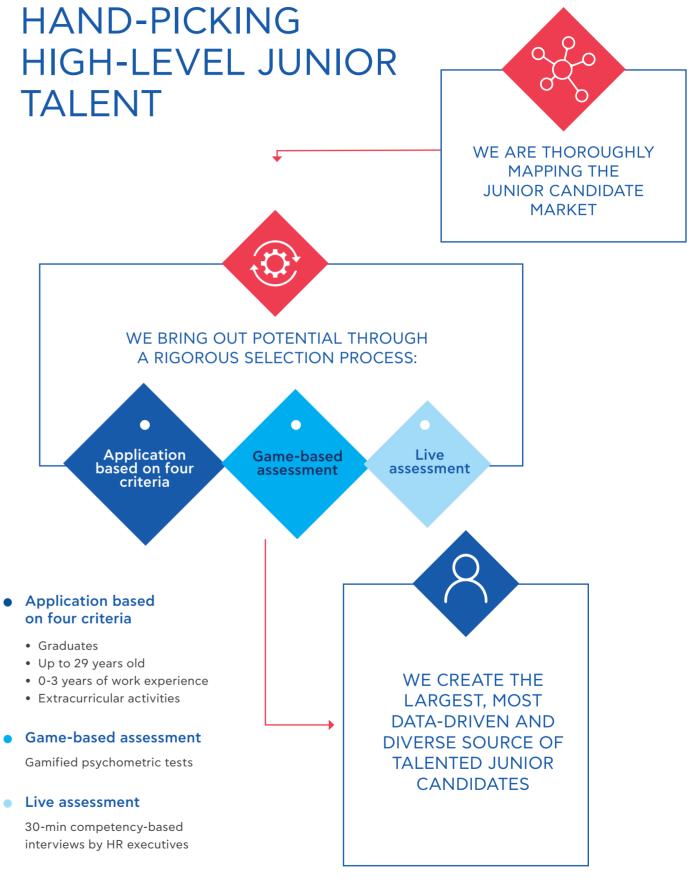
During the crisis period, brain drain and migration flows out of the country drastically increased, causing a population decline.

This, coupled by the fact that many Greeks adversely affected by the devastating economic conditions refrained from having children, resulted in a declining birth rate that has further worsened Greek population demographics.

Source: Hellenic Statistical Authority (2018), pp1-3, accessed 10 April 2019

SOLUTIONS

MAPPING AND HAND-PICKING TALENT



30-min competency-based interviews by HR executives

LISTENING AND **RESPONDING TO** MARKET NEEDS



We facilitate resource optimization by helping to funnel the right candidates to each specific opportunity



We build and maintain strong relations with hiring partners, responding to their recruitment needs without any financial obligation



We support companies with a dedicated team



We apply a dynamic plug and play scheme by "lending" our proven talent sourcing and assessment processes to organizations that want to invest in youth by boosting employability in Greece



We foster innovation by upgrading our processes on a constant basis

BRIDGING THE SKILLS GAP



Part A (before placement): **24 hours** in business etiquette and customer experience via workshops, motivational talks and interactive activities



80-250 hrs of hard skills training

via ReGeneration Academy, the targeted training hub aimed at bridging the gap between specific, high-demand sectors and adequately skilled candidates.

> Digital Marketing Data Science & Data Engineering Hospitality, Customer Experience, Sales

Part B (after placement): **48 hours** (5-6 training modules) on teamwork, communication skills, impactful presentation skills, project management and time management

- Coding (Java, JavaScript, .NET)

Coming up next

At ReGeneration we believe in the constant evolution of our organization and services so that we can adjust to the needs of the market and our participants, while keeping innovation at the core of our DNA. With this as our guide, we are continuously implementing new strategic initiatives while continuing to invest in high-value programs that have already yielded results and are of great value for our candidates.

OUR STRATEGIC PATH



Our goal is to become more accessible, inclusive and diverse



We are working to make our programs accessible for persons with disabilities.



We have established initiatives to expand our geographic reach in order to provide equal opportunities to candidates across Greece.



We are introducing massive online courses to equalize access to learning opportunities



We aim at influencing the policy and cultural core of modern Greece

by providing policy recommendations, such as upskilling/reskilling of graduates and tangible ways to fight brain drain and youth unemployment.



We strive to become more agile and efficient in our relationships with our partners by optimizing and expanding our team.





We follow a **blended** learning strategy,

combining online with in-classroom training, while building and measuring skills for the 21st century, offering more than 13,000 courses and 215,000 individual videos.

We are doubling down on soft skills training that will allow future graduates to develop into real leaders and agents of change in Greece and beyond.



We are emphasizing a strategic balance between STEM and **Humanities** to revitalize the Greek educational system.



We listen to market trends and foster innovation within our own processes by developing tools such as platforms and apps that optimize the ReGeneration experience, both for our candidates and partnering companies.

OUR **INITIATIVES**

BOOSTING **EMPLOYABILITY**



ReGeneration Future of Work Lab





Energy

Social Impact Bonds

receive throughout every step of the selection process. Reports include detailed action steps for each candidate to improve on the identified developmental areas based on the results of their online psychometric tests, as well as

PROVIDING THE PLATFORM AND THE **OPPORTUNITY FOR PAID VOCATIONAL TRAINING**



Bringing young graduates closer to the business world



Offering full-time, paid placement through positions at multinational, small and medium-sized companies and startups in Greece



Through a holistic approach, ReGeneration aims to equip young individuals beginning their careers with the skills and tools necessary for long-term professional and personal development.

That is why we continuously invest not only in paid employment

opportunities, but also in training, community service engagement and mentoring as part of an integrated experience that prepares participants to not only advance their careers. but to create a lasting legacy for Greece's future as a nation.

> \bigcirc \bigcirc Mentoring

Recognizing the value of mentoring as an integral part of a holistic personal and professional placement program, we have joined forces with Job-Pairs for the launch of a mentoring pillar that will that adds value to mentees and mentors with the ultimate goal of coaching young Greeks through their first professional steps.



Social contribution is an integral component of our program.

We believe in the benefits of volunteering, not only to help specific individuals and societies in need. but also as a vehicle for the development of one's character on a personal as well as professional level.

In collaboration with Ethelon, we aim to offer participants volunteering choices based on their interests and skills, creating unique opportunities for personal development, while simultaneously generating substantial positive social impact.

Greece has emerged from the crisis, but there is still a long way to go to bring our human capital back and create sustainable development.





Youth unemployment rates in Greece are still high



Greek youth are still emigrating abroad





Fertility rates in the country have reached a record low



Greeks do not have as many children as in the past due to urbanization and as a result of the crisis



Due to low birth rates and the brain drain phenomenon, Greece has become a country of elders

Greeks abroad are neither encouraged to come back, nor to have more children— as the economic conditions at home do not allow it. This results in a population which is aging and will eventually lack both the skills and physical ability to sustain themselves in the future.

While the country is on the verge of a new era, there are still many more strategic steps to be taken towards keeping a thriving younger population in Greece and fighting brain drain, talent shortage and unemployment. Greece is moving in the right direction, however we must tackle the systemic challenges that persist to this day, including the perception of the stability of the Greek economy on the world stage.



Young people who left Greece during the crisis are not coming back as conditions and endemic problems of the system have not improved



Greek youth have no practical skills or experience



Thus, young Greeks are not able to fulfil the market needs and unemployment remains high. Currently, Greek companies lack the human capital to help them

The role of ReGeneration is critical to spark change, create better conditions for as many young people as possible and take advantage of the development opportunities that are emerging.

And now is the time!



Now is the time for programs such as ReGeneration to increase their impact and growth. Even in times of crisis, our annual growth has reached 50%. This indicates that as development is rising, we are able to train and help even more young people find employment in their sectors of interest.

What they say about us





ReGenerators





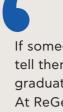
STELLA ALEXANDRIDI **Financial Analyst** VODAFONE

All recent graduates at the beginning of their careers need a chance to reach their potential. ReGeneration offers much more than a way into a highly dynamic work environment.

Through interactive training and networking with people who share common values, ReGeneration is the starting point we need in the early days of our professional lives.



THEODORA LOUKANARI Medical Information Associate PFIZER



When everyone asks why you are even trying and that nothing will happen, just ignore them and keep going. Eventually, you will answer, "through this process, I have learned and developed myself, I have a positive attitude and now, I also have a job.

This was my personal experience with ReGeneration and their team of people whose ultimate goal is to keep talented young people in the country.





GRIGORIS KOUTSIBOGIORGOS IT Consultant EY

ReGeneration Academy was one of the best learning experiences I've ever had. It gave me the opportunity to obtain qualifications in the tech world at zero cost to me and helped me land my first corporate job.

ReGeneration stands as one of the few organizations that manages to bridge the gap between university graduates and real-world businesses.



IOANNIS LAGIOPOULOS EHSQ Analyst **IMERYS**

ReGeneration gave me the opportunity to pursue personal and professional development via community service, various soft skill seminars and a paid employment, which started in 2017 and continues to this day. Above all, ReGeneration gave me the chance to network with a special group of talented young people.

The accomplishment of belonging to the community of the ReGeneration finalists is something that I am really proud of.



PANAGIOTA MEGAGIANNI Assistant of the Quality Control Manager TITAN

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If someone asks me what ReGeneration is, I would tell them it's a team of people that help young graduates become the best version of themselves. At ReGeneration we learn to be flexible, adapting to the reality we are facing and find employment in the process. In this difficult economic environment, initiatives like ReGeneration are here to remind us that we need to stand against the pessimists.

ReGeneration is not just an internship program but an opportunity for university graduates to join a workplace, develop soft skills and take on voluntary

The program enables young people to acquire working knowledge in a professional environment, be part of a team, reinforce their talents and work with remarkable executives. It is a worthwhile experience which effectively contributes to the evolution of the participants' careers.



ORESTIS MILIOS Information Developer ATOS

ReGeneration was a crucial influence regarding my first steps as a young professional. Having just completed university, I felt the enormous gap between academic education and the actual corporate world.

When I joined the program I had no idea how much it would define my path as a young engineer thirsty for professional experience.

The ReGeneration team will always be an inspiration for me. I have never before seen a team of young people so passionate about what they do and its cause. If only there were more initiatives like this, if only more young graduates harvested the benefits of this program. Keep up the great job and keep inspiring us all.



GEORGE PANTAZIS

Ambassador ABBOTT

ReGeneration has managed to consistently identify young graduates who lack work experience but are driven by their desire to prove they have what it takes to succeed when given the opportunity.

After almost two years and several trainings that helped me develop both as a person and a professional, all I can say is that from now on my life will be split in two; Before ReGeneration and After ReGeneration.



KATERINA RAGOUSI Front Office Executive BOSCH

My journey started with a lot of disbelief, sadness and frustration, as I was experiencing one of the most difficult periods of my life. Since applying, I was anxiously waiting for the results at each stage. Once I passed the psychometric tests and the Live Assessment Center, I finally started to hope, dream, and live for the future!

ReGeneration helped me interview with companies that I might not have been fortunate enough to meet otherwise, find the job I've held for the past 1,5 years, meet people, make friends, get out of my comfort zone and evolve both professionally and personally. It was a stepping stone that changed the way I experience life.



ANASTASIS STAMATIS Industry Analyst ACCADEMIS

market.

my dream job.

For all that, for being an anchor in a period of uncertainty, for the new path I find myself in and for all the friends I've made along the way, I'll always be grateful.



IOULIA TSATSOULI Innovations Project Manager, Juice, Dairy & Plant based **COCA-COLA Central & Eastern Europe**

When I took the leap of faith to return back to Greece, ReGeneration was my only connection to the job

Through the program, I had the chance to experience the bright side of my country, the hardworking, alwaysstriving, hopeful young doers called "ReGenerators".

I had the opportunity to meet organisations and mentors that were eager to help me achieve my goals. Less than a year later, I switched careers and landed

ReGeneration changed my life completely! It gave me a great chance and reason to return back to my beloved Greece. Something I will never forget!

I would have never imagined that I would be working in such a great multinational company like The Coca-Cola Company, particularly in the field of my studies.

It was a perfect match!

What they say about us

Hiring Partners





Dimitris Andreou, PhD Vice President of Enrollment and Administration THE AMERICAN COLLEGE OF GREECE

I believe that the rigorous and objective process that ReGeneration puts candidates through, promotes meritocracy and excellence, while offering students something tangible at the end: the start of a serious and productive career.



Liana Gouta Group Director Energy Policy and International Affairs HELLENIC PETROLEUM GROUP **OF COMPANIES**

ReGeneration is certainly a hope of light on a gray background. When everyone could only see a deadlock in the employment of young people in Greece, the Regeneration team was trusting Greece and its talents, planning and finding solutions to bridge the gaps.

They proved that brain drain is not a one-way path. They search for excellence among young talented people and empower them with new technical and soft skills, tailor-made to the real needs of the business world, matching demand with supply.

Behind all those impressive score figures, real success lies on the enthusiasm, the passion and the vision of **ReGeneration team!**

Thank you for what you are doing!

Over the years, The American College of Greece has had the opportunity to cooperate several times with ReGeneration, including hosting events on our campus, promoting the opportunities that ReGeneration offers, mentoring our students to compete in this challenging process, recruiting student volunteers to support the initiative and actively engaging our Career Office with this truly remarkable organization. Several of our students have already benefited from ReGeneration's ability to connect them with the world of work, and are grateful for this.

I hope ReGeneration continues its mission and is embraced by more and more corporations and organizations. Our youth needs it.



Matina Hatzipavlou Human Resources Consulting Senior Manager for Central & Eastern Europe MICROSOFT

ReGeneration is a pioneering program, which aims at the creation of professional opportunities for young graduates, while at the same time cultivates much needed competences in order for these graduates to become employable.

This initiative contributes to the eradication of "brain drain" and the fleeing of young talent abroad, helps in the unveiling of young high-caliber graduates and at the same time bridges the skills that companies need.

At Microsoft, we value the high quality of the graduates participating in the program and we very often choose ReGeneration's finalists to be part of our workforce.



Giannis Kollas Group HR Executive Director TITAN CEMENT COMPANY SA

We are very satisfied with the effective preparation, meritocratic selection process and quality of ReGeneration's talent pool. We will continue to support ReGeneration, as it puts social responsibility into practice in a highly value-adding way.

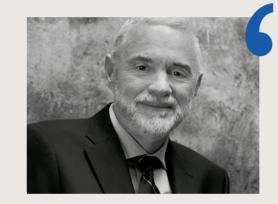


Nektaria Eirini Karamani **Country HR Head SIEMENS**

At the edge of the financial crisis in Europe, when the youth unemployment rate in Greece has reached tremendously high levels, fostering the continuation of the "brain-drain" for our country, few words can be said to recognize such remarkable initiatives like this one.

ReGenaration managed to successfully make the linkage between education and employment - equipped thousands of young people with the right skills and placed them in respectful employers. On one hand, created a solid future for Greek youth, on the other hand, enabled employers to interact with a talented and well equipped new generation of employees.

Thank you ReGeneration for your remarkable IMPACT initiative to our young people and Greece - the idea, the level of excellence and professionalism for the implementation and your commitment to a positive forward looking future makes the difference.



Yannis Kolovos **General Manager**

An initiative that, in the middle of a crucial period for our country, has supported hundreds of young talents, helping them to kick-start their career. We commit to stand by you, so that you can dynamically continue this significant endeavor.

EDENRED GREECE

Gerasimos Kouvaras

Country Director

ACTIONAID

If innovation brings creative ideas aiming to fulfill unmet needs, then ReGeneration is one of the most innovative initiatives, born during the crisis, addressing youth unemployment.

ActionAid Hellas has already benefited from the capacity of ReGenerators, who bear vocational skills along with potentiality and trainability.

Keep up the effort!

The ReGeneration initiative is in line with our commitment to empower young people and TITAN Group embraced it from the very beginning. It is a program designed with vision, ambition and determination to fight brain drain and offer opportunities to graduates who are eager to create and evolve.

In times when numerous discussions have arisen regarding brain drain, ReGeneration took action.



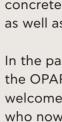
Marica Labrou Managing Director **KAFKAS SA**

An excellent initiative that enables businesses to successfully combine the goals of prominent executives with the dreams of young candidates who are capable, open-minded, oriented to excellence and ready to contribute to team efforts.

A truly unique synergy!



Isabelle Moser **Chief People Officer** OPAP



Group.

What we appreciate in our cooperation with ReGeneration is its quick response, great cooperation, the accurate pre-assessment of the graduates, as well as the wide range of backgrounds/fields covered.

employment.



Nicolas Moschatos Human Resources & **Recruiting Manager** ACCENTURE, GREECE & **BULGARIA**

Although unemployment in Greece remains high, bridging the gap between talented individuals and companies is not an easy task.

ReGeneration has achieved to tackle this issue, by implementing a holistic approach to professional and personal development, and by equipping our young dynamic people with the necessary experience, mentality and skills.

We, as Accenture, are proud for having strategically supported this initiative.



Ioannis Nikolaou Associate Professor of Organizational Behavior/ Director of the MSc in HR Management ATHENS UNIVERSITY OF **ECONOMICS & BUSINESS**

ReGeneration is a great innovative programme which puts young graduates in direct contact with organisations so as to take their first steps into the professional arena. It is an important initiative with concrete positive results both for the candidates as well as for us companies.

In the past years, thanks to the cooperation between the OPAP people and the ReGeneration team, we have welcomed as interns in OPAP Group several graduates who now pursue their professional career within our

We believe in and support fully this programme as it is aligned with our goals: concrete support to youth and

As an academic, I always encourage my students to seek for the best option in terms of employment opportunities, instead of just getting a job.

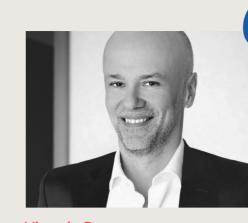
ReGeneration is a great initiative supporting young people not only to begin their career, but also to acquire important interpersonal skills via training and mentoring. Keep it going guys!



George Partsakoulakis **Director People & Culture -**EU South East Cluster PHILIP MORRIS INTERNATIONAL

Today in Greece, giving back to the new generation is not simply an act of good, rather, it is a much needed and shared responsibility for the future of the country and society.

ReGeneration's work and activities take it a step further, connecting young scientists and businesses in a practical, substantive, and at the same time, efficient way...turning vision into action!



Yiannis Retsos President **GREEK TOURISM** CONFEDERATION

Tourism is a sector, where the human factor plays a crucial role in the customer experience and for SETE, the Greek Tourism Confederation, the development, empowerment and progress of people in tourism has always been a strategic goal.



Manto Patsaoura Managing Director CAREERBUILDER **GREECE & SWEDEN**

ReGeneration won our hearts as an innovative program that offers talented graduates more than just an internship. Personal development, professional advancement and direct connection with the job market, are some of the benefits provided to young candidates.

We have been ReGeneration's Partner since the very beginning, as we truly admire its dynamic character, and strongly believe in the difference it has come to make in the Greek market - for both candidates and employers.



Natasha Spirou **Group HR Director** FOURLIS

constructive!



Vassilis Rabbat President, Greek Association of CEOs CEO, XEROX HELLAS

ReGeneration is a unique initiative that promotes excellence and offers valuable guidance and networking for young talents.

By successfully linking candidates' skills with current market needs, it fosters economic development and helps with the fight against the "brain drain" phenomenon.

The Greek Association of CEOs will continue to offer its full support to ReGeneration's efforts and initiatives. We are proud of the graduates of the ReGeneration Hospitality Front Office Academy powered by INSETE, the Institute of Greek Tourism Confederation, the first ever Academy for tourism and hospitality.

This is why, through INSETE, the Institute of Greek Tourism Confederation, we develop targeted initiatives in order to equip tourism professionals with skills that contribute in a complementary way to the design and provision of quality products and services, as well as in placing our country amongst the most popular destinations globally.

The experience of FOURLIS Group with ReGeneration could only be characterized as positive and mutually

Not only because of the professionalism of its executives and our excellent cooperation with them for 5 consecutive years, but also because it is hard for anyone not to recognize its admirable effort to combat youth unemployment and develop new graduates through a reliable, objective, truly demanding and high-standard process.

During those 5 years of action and in the context of recognizing the mutual "benefit" for both our Group and young graduates, we have employed many ReGenerators, all of whom are still with us creating and developing their own career path!



Gregory Stamatopoulos Partner - Head of Finance & **Business Development** KOOLMETRIX

ReGeneration is a great initiative that strives to help young graduates and executives to start/reshape their career path in the challenging Greek market.

We are more than delighted to continue working with the ReGeneration team and we highly recommend it to all aspiring young individuals and all companies.



Costas Tsalikis Head of Human Resources **CITI GREECE**

Within a short period, the program has created its own footprint in the workplace upgrading the quality of hirings and accelerating their adaptation to the new environment through structured developmental programs tailored to prepare candidates for undertaking new duties.

All in all, the market has welcomed ReGeneration as a new recruitment experience!



Elena Stylianou Partner **RSM GREECE**

In an undoubtedly difficult economic climate, which for the last eight years gave young people extremely few, if any, opportunities for entering the workplace, ReGeneration has come to play a pivotal role in bridging this gap, and in providing the vehicle needed for young people to find their way into a meaningful career path.

The benefits for those participating are endless: a real taste and experience of the interview and assessment process, awareness of their strong and development points through benchmarking and feedback and a support system made up of extraordinary people who give them hope, based on realistic goals, coupled with a warmness that gives them the confidence and the optimism needed to believe in their dreams and begin their careers with enthusiasm and vigor.



Jenny Tsimiklis HR Director **GSK GREECE**

Although we at GSK at first supported the ReGeneration program purely in the spirit of supporting young Greek youth in their difficult employment journey, we now feel that we are the ones being supported by this fantastic innovative initiative.

ReGeneration is a breath of fresh air regarding the hiring process of young professionals for numerous companies by being a catalyst between companies and newcomers.

The program has become our number one channel of finding great new talent and developing our next generation of future leaders!

A truly worthy win-win program for every responsible employer in Greece!

REGEN HIGH-LIGHTS

























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IMPACT REPORT













Our people (A-Z) ____



George Elmalis Legal Advisor



Konstantinos Kintzios Business Development, Director



Alexia Kolla Project Coordinator



Alexandra Nikolaou Executive Office Manager

Alexandra Nikopoulou Project Coordinator



Katerina Kypreou Senior Project Manager



Nikos Lamprou Project Coordinator



Panagiotis Madamopoulos-Moraris Co-Founder & Motivator in Chief



Paschalis Staboulis Business Development, Coordinator

Konstantia Tsiaousi Executive Office & Strategic Initiatives Coordinator

IMPACT REPORT





Tereza Palaiologou Recruiter





Nikolas Varveris Business Development, Junior Manager

Global Shapers Task Force, **Driving Forces** & Team Alumni ___

GLOBAL SHAPERS TASK FORCE

Dionysia-Theodora Avgerinopoulou (Founding Curator) Dimie Ariadne Andrianakos (2011 - 2014) Ioulia Despinoudi (Curator 2019 - 2020) Ioanna Fotopoulou (Curator 2017 - 2018) Michalis Gkontas (2011 - 2014) Haris Ioannou (2016 - today) Dimitris Kalavros (2012 - 2014) Jesus Panagiotis Kallergis (2017 - 2018) Efstratios Karakasidis (2016 - 2018) Eleni Karakitsiou (2015 - 2017) Desy Karapchanska (Curator 2016 - 2017) Stathis Karkantonis (Curator 2015 - 2016) George Kasselakis (2011 - today) Sophie Katsigiannis (2011 - 2014) Dimitrios Koustas (2014 - 2016) Fanis Koutouvelis (2014 - 2016) Natalia Kritsali (2016 - 2018) **Filippos Lekkas** (2016 - 2017) Panagiotis Madamopoulos-Moraris (Curator 2013 - 2014) Maria-Aikaterini Margioukla (2014 - 2015) Xenia Mastropetrou (2014 - 2017) Carmen Elena Oprea (2016 - 2017) Stefania Panousi (Curator 2014 - 2015) Konstantinos Papazafeiropoulos (2015 - 2016) Andrea Solomonides (2011 - 2013) **Ioanna Theodorou** (Curator 2018 - 2019) Themis Vagiakos (2014 - 2017) Konstantina Zoehrer (2011 - 2013)

DRIVING FORCES

Anastasia Sideri, External Communications Director, Coca - Cola Central & Eastern Europe Maria Philippou, Human Resources Director, Coca - Cola Central & Eastern Europe Irene Corantis, Team Intelligence Director, Coca - Cola Central & Eastern Europe Ioanna Vekri, Culture Transformation Manager, Coca - Cola Central & Eastern Europe

TEAM ALUMNI

Katerina Douzina Athina Gaki Teta Karampini **Ria Kasiora**

Ioanna Kranioti Maria-Tzina Leria **Spiros Milonas Stelios Papadakis**

Vaggelis Paspalakis Katja Tragousti Alexia Vasdeki Natalia Vourloumi

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Watch this space and join the conversation at #ReGen2021!



www.regeneration.gr